

Net Lero

CARBON REDUCTION PLAN

APRIL 2022





Executive Summary

PUBLICATION DATE: APRIL 2022

SIGNED:

POSITION: DIRECTOR, PELICAN PROCUREMENT SERVICES



Climate change has become one of the most important topics for both businesses and individuals around the globe. Its effects can be seen in changes in our weather, and impacts on everyone's daily lives, including business operations, services, products, and supply chains.

At Pelican Procurement Services, an Avendra Group company, work towards continuously advancing sustainability best practices in our business and the supply chains we manage and strive to make a positive impact on people and the planet.

As the next milestone steps in our sustainability journey, I'm proud to launch and endorse the Pelican Procurement Services, an Avendra Group company commitment to Net Zero by 2050. I'm confident that the Net Zero Roadmap and Commitments outlined in this report capture that intent.

The urgency of the climate crisis has renewed our focus on innovation, collaboration, and competition on a scale that we have never seen before.

Heightened by the impact of the global pandemic, and Brexit, our work remains underpinned by an acute awareness of the importance of climate-focused, sustainable practice. With so much at stake, At Pelican Procurement Services, an Avendra Group company, is working collaboratively and diligently to understand, interrogate, and

improve upon the impact of our operations on the planet; all the while ensuring that we also improve our services for clients and customers alike. There is no sustainability practice or effort too small, nor too insignificant, once it is firmly rooted in the intent to do the right thing. Our teams are aligned with our Net Zero objectives, and we are all working together towards it.

I can confidently say that we have taken the time to do our homework so that we can identify areas for improvement and efficiencies across our Scope 1, 2 and 3 emissions. This is about more than pledges and promises, it's about impact and results.

Our comprehensive assessment and inclusive methodology will drive change and accountability for our business so that we can do better, as well as ask more of our operations, suppliers, providers, and clients – all of whom have a share in this effort.

Finally, I want to make it clear that we understand that while our Net Zero 2050 commitment is an important step along our sustainability journey, we acknowledge that there is still more to do - At Pelican Procurement Services, we will continue to invest in and work towards operating in a way that has a positive impact on people and planet for decades to come. Net Zero is a critical step, and I'm pleased to endorse the commitments outlined in this report and pledge.

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Ian Holliday

Director, Pelican Procurement Services

Operational Structure

Pelican Procurement Services are a market-leading professional procurement and supply chain specialist based in the UK with over 30 years of knowledge of the food service and catering sectors. Pelican Procurement Services support individual and multisite organisations that run their in-house catering operation across hospitality & leisure, education, and healthcare sectors.

Our procurement services and systems help clients achieve substantial cost savings, increase efficiencies, and gain full control and visibility over their day-to-day purchasing and running of their operations.

We take responsibility for managing clients' procurement and supply chain needs for the whole duration of their contract Pelican Procurement Services' team of procurement specialists have indepth knowledge of the food & drink industry and provide daily operational support – ensuring that clients are receiving the agreed prices for all the products they buy, at the quality and service levels

Furthermore, we support clients on their sustainability journey by identifying critical commodities that have the most impact on our planet and sourcing alternative sustainable solutions that will help clients to reduce their carbon footprint.

On top of that Pelican Procurement Services have an in-house award-winning cloud-based procurement system, Pi, that provides full visibility, control and a consistent picture of a catering operation and its impact on finances, at any time, without any manual input. Pi saves valuable time and resources as it manages supplier payments, ordering, inventory, menu costing, allergens and so much more – promoting paperless administration!

Furthermore, Pelican Procurement Services' system is designed to help operators to minimise food waste by giving them control to prevent overordering, over-delivery, and over-production.



Our Commitment to Net Zero

We are committed to ensuring that Pelican Procurement Services play our role in working alongside other UK organisations to achieve the UK Government's Net Zero target of at least a 100% reduction in the net UK carbon account by 2050 (based on 1900 levels) for its UK Operations.

Pelican Procurement Services is committed to taking actions to reduce its annual emissions and achieving Net Zero emissions by 21 September 2045.

Via the following actions:

- 1. Appointed an external specialist carbon consultancy to advise Pelican Procurement Services on this journey, collate and verify data through to calculating the carbon emissions and helping advise on carbon reduction options.
- 2. Set the base year (October 20 September 21) and calculate the carbon footprint in line with GHG protocol for the base year:

Scope 1

i. Transport and gas

Scope 2

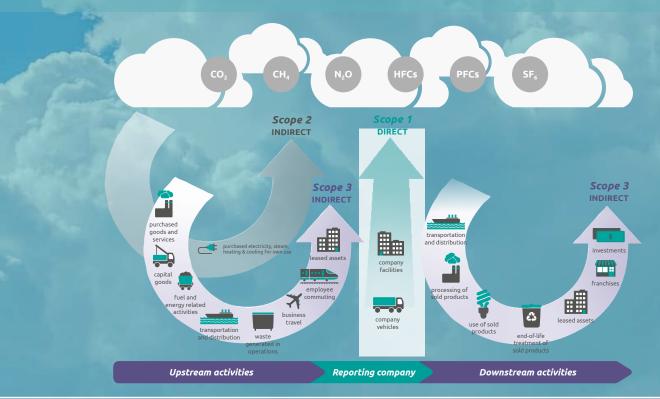
i. Electricity

Scope 3

Selected categories from the below based on materiality:

- i. 8 Upstream categories
- ii. 7 Downstream categories
- Created a carbon reduction plan for each scope and category
- 4. Set the net zero date
- We will update the carbon footprint annually:
 i. October 21 September 22 to be the first year post the base year

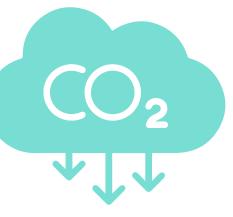
OVERVIEW OF GHG PROTOCOL SCOPES AND EMISSIONS ACROSS THE VALUE CHAIN



Baseline Emissions Footprint

Baseline emissions are a record of the greenhouse gases that have been produced in the past and were produced prior to the introduction of any strategies to reduce emissions. Baseline emissions are the reference point against which emissions reduction can be measured. Pelican Procurement Services have chosen October 20 – September 21 as our baseline year. Pelican Procurement Services' September 2021 baseline carbon emissions footprint is as follows:

SCOPE/CATEGORY	EMISSIONS tCO ₂ e	% OF TOTAL
Scope 1		
Transport	65.16	35.08
Gas	2.64	1.42
Scope 2		
Electricity	1.29	0.70
Scope 3		
Cat 1: Purchased Goods and Services	39.27	21.14
Cat 3: Other energy services	29.42	15.84
Cat 5: Waste	1.20	0.65
Cat 6: Business travel	5.08	2.74
Cat 7: Employee commute	41.70	22.45
Total gross emissions	185.78	
Less carbon offsets	(70.00)	
Less renewable electricity	(0)	
Total net emissions	116.27	



Pelican Procurement Services have a detailed carbon emissions reduction program in place across scope 1,2 and 3. We recognise that we will have some residual carbon emissions we haven't been able to eliminate through our reduction activities each year. We have chosen to offset our residual scope 1 and 2 emissions for 2021 via high quality carbon projects, independently verified by Verra to become carbon neutral:

Kariba REDD +: Since its launch in 2011, the Kariba project has protected nearly 785,000 hectares from deforestation and land degradation, preventing more than 3.5 million tonnes of carbon dioxide from being released into the atmosphere every year. The project continues to support regional sustainable development and the independence and wellbeing of local communities.

Methane recovery in Brazil: Methane emissions from meat production for human consumption are a leading cause of greenhouse gas emissions and hence climate change. A number of innovative methane recovery projects have been formally approved in Brazil. The project we have supported involved the construction of a new covered inground anaerobic reactor (digester) that will

utilize the organic material currently treated in the wastewater opened lagoon, of the confined animal operations, to produce biogas, significantly reducing the amount of methane that would otherwise have been produced.

Pelican Procurement Services have selected the Operational Control method when setting our organisational boundary. The operational boundary will include all three scopes as outlined by the GHG Protocol. Pelican Procurement Services' emissions are reported in tCO2e have been calculated utilising the following formula:

Source emissions data x conversion factor* = total source emissions

Source unit x (tCO₂e/unit) = tCO₂e

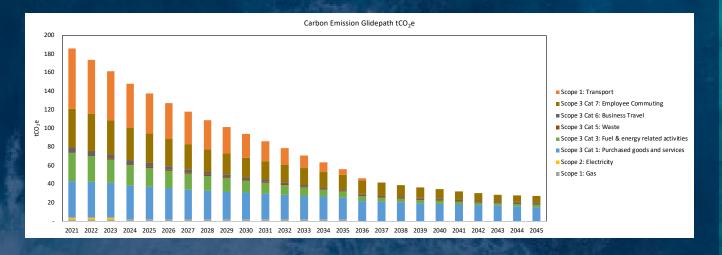
- UK Government GHG conversion factors for Company Reporting
- DEFRA (Department for Environmental, Food and Rural Affairs)
- Ecoinvent Emissions Database

^{*}Conversion factors are noted within the various sections below but are primarily derived from the latest:

Emission Reduction Targets

In order to continue Pelican Procurement Services' progress to achieving Net Zero, a number of positive actions have been mapped out and planned in order to achieve the following carbon reduction targets:

- 26% absolute reduction in emissions by 2025 from 2021 baseline levels
- 50% absolute reduction in emissions by 2030 from 2021 baseline levels
- ✓ 70% absolute reduction in emissions by 2035 from 2021 baseline levels
- 81% absolute reduction in emissions by 2040 from 2021 baseline levels
- \checkmark 85% absolute reduction in emissions by 2045 from 2021 baseline levels



Pelican Procurement Services' approach is to always focus our efforts on reducing our own emissions, with significant planning and finances set aside to do this. However, a large proportion of Pelican Procurement Services' carbon emissions lie within scope 3, it is difficult to reduce these emissions within the short term as these are within our supply chain where we have influence but not control. To try and reduce these emissions Pelican Procurement Services will use our purchase power and choice of suppliers to encourage the correct carbon reducing behaviour within our supply chain.

CLOSING STATEMENT

At Pelican Procurement Services, we will continue to move towards operating practices that have a positive impact on people and the planet for decades to come.

Our work in this regard will range from investing in expertise, providing business-wide sustainability training, adopting sustainable policies and solutions, and implementing accessible tools and guides to ensure we adopt the best sustainable practices.

Net Zero is a critical step on our journey to a sustainable future, and I'm delighted to endorse the roadmap and commitments outlined in this pledge.

We commit to constant examination and revision of these commitments, taking account of new ways of working, new technology and other innovations as they become available, as well as driving improvements in our supply chain.

We are proud to align with the commitment to science-based targets that Pelican Procurement Services is making and strive to build a high-integrity and sustainable supply chain by continually reducing our environmental, social and economic impact.

We look forward to the challenge ahead and working together with our clients and supply chain partners, on this journey. Because we can achieve more together!

Ian Holliday

Director
Pelican Procurement Services

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